

#### Welcome

#### A Message from Our Vice President



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*Layout:* Maryanne Tane I trust this message finds each of you in robust health and elevated spirits. As we convene through the pages of our esteemed company magazine, it is a fitting occasion to reflect on the extraordinary journey we have embarked upon together within the dynamic and ever-evolving realm of construction at Nan, Inc.

The past year has been a resounding testament to the unwavering dedication and remarkable resilience of our Nan Ohana. From the break of dawn to the late-night hours, and often extending into weekends and night shifts—whether laboring on the job site, in the office, or even remotely during precious family time—your commitment to excellence has not gone unnoticed. It is your diligent efforts, profound intelligence, and passionate zeal that constitute the solid foundation upon which our company stands tall.

At Nan, Inc., our clients are more than just the foundation of our business—they are essential partners in every project we undertake. We take pride in exceeding their expectations, and fostering long-lasting relationships built on transparency and communication.

As we gaze towards the future, our prospects for growth and success are boundless. We stand on the brink of new challenges and triumphs; we harbor full confidence that we are more than equipped to navigate these waters together with innovation, dedication, collaboration, and a steadfast commitment to quality, all of which we have seen in abundance within our exceptional team.

At this juncture, I wish to extend my personal recognition to four individuals with whom I have had the profound honor of working closely over the years within our Nan Ohana:

Mr. Sungwon Baik: Nan, Inc.'s Vice President of Building Estimating who has been my long-term partner within our estimating team. We have dedicated countless days and nights working on pursing opportunities to ensure the company maintains an adequate backlog for our Ohana. Sungwon, you are one of the pivotal players who have helped position our company to where we stand now and where we are destined to venture in the future.

Mrs. Abigail Siatu'u: Proposal Director and distinguished leader for the technical department—her thoroughness and intellectual prowess in preparing technical proposals, which are as critical as pricing and often bear more weight, have been invaluable. Abigail, you are an extraordinary asset to Nan, Inc.!

Mr. Scot Oshiro: Senior Project Manager for our "Big Island" of Hawaii operations, Scot exemplifies an ideal team player, generously sharing his vast expertise in civil work, which has been instrumental in securing and executing major projects on the Big Island. Scot, you are among the most knowledgeable and outstanding team players I have ever had the pleasure of working with!

Ms. Katrina Belisario: As our exceptional Estimating Coordinator & Small Business Liaison Officer, Katrina's superlative skills in coordinating and organizing all bid/price proposal documents and submittals have significantly enhanced our bidding process. Her efficiency and exceptional ability to multitask have enabled her to manage multiple responsibilities outside our estimating department without compromising quality.

Let us continue to build not merely structures and infrastructures, but also enduring relationships, a positive work culture, and a legacy that transcends concrete and steel. Together, there is no height we cannot reach, no project too ambitious, and no challenge too formidable.

Here's to a future replete with successful endeavors, shared accomplishments, and the continued growth of our remarkable team. Building together for a resplendent and continued bright future!

Ed Shukri, Vice President of Heavy Civil Estimating/Operations
Nan, Inc.

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# Redefining Urban Living with Convenience and Community

By Maryanne Tane

Located on Keeaumoku Street in the heart of Midtown Ala Moana is a new, mixed-use development project consisting of two 44-story condominium towers—Liona Tower and Rycroft Tower—complemented by plentiful commercial space. A place where residents and visitors alike can enjoy a variety of places to eat, shop, and relax, The Park on Keeaumoku is meant to be a community built around minimizing stress and maximizing time for what matters most.

Now, where exactly is Midtown Ala Moana, you might ask? Though a fairly new term coined around 2018, this phrase is used to describe the area between downtown Honolulu and Waikiki. Specifically, the area is centered along Kapiolani Boulevard, spanning the length from Atkinson Drive to Piikoi Street, and up towards King Street.

In other words, The Park on Keeaumoku is at the center of it all,

as Midtown Ala Moana is typically referred to as a "vibrant urban backdrop." This project will further transform the neighborhood, adding a beautifully landscaped, nearly half-acre park surrounded by a lively dining and retail destination open to the public. Feast by Jon Matsubara, Pho Saigon, Hatsuhana, King of Thai Boat Noodle, and Soul Chicken are all part of the growing list of tenants that plan to be at The Park on Keeaumoku.

Crafted by a team of industry experts, the project is also offering homes that have been designed with careful thought put into each living space, down to the last detail. The residences, available in studio, one-, two- and three-bedroom units, will feature open floor plans, private lanais with sweeping panoramic views, and soaring floor-to-ceiling windows. Residents will feel at home in a space where functionality is met with comfort and style, while also having



Highlighted map showing Midtown Ala Moana in red, with The Park on Keeaumoku noted as the tree icon

full access to an expansive amenity deck that will include private BBQ pavilions, an infinity pool and spa, yoga studio, fitness center, co-working spaces, and more.

Notably, the developer, Keeaumoku Development Owner LLC, has set aside 146 residences to be dedicated to an Affordable Housing Program



Rendering of The Park on Keeaumoku's commercial space, designed to foster an inviting and versatile environment for shopping and dining



Interior rendering of a typical living room at The Park on Keeaumoku, showcasing its modern design and contemporary aesthetics



intended to provide affordable housing to the people of Hawaii for generations to come.

Since the project's groundbreaking ceremony in August 2022, work on the towers by the Nan, Inc. construction team has been steadily progressing. With window installation complete, work on the lanais is currently underway, enhancing the exterior and contributing to the modern aesthetic of the towers. Inside, drywall installation is shaping the interior spaces and defining the layout of each unit, while the meticulous bathroom tile installation ensures quality and elegance in every detail. Additionally, cabinet installation is progressing, adding both functionality and style to the future kitchen spaces, with flooring and appliances following to bring the project ever closer to completion.

Both Liona Tower and Rycroft Tower achieved their toppingoff milestone at the 44th floor in July 2024, marking a significant step toward the sky-high project's anticipated completion by late 2025. Soon after, The Park on Keeaumoku will undoubtedly become a thriving, all-encompassing gathering place for the community. •



Rendering of the stunning infinity pool and cabanas on the amenity deck at The Park on Keeaumoku, featuring a spacious pool design with a lengh of over 90 feet

# Revitalizing Military Living on Marine Corps Base Hawaii

By Tommy Zheng

For nearly three decades, Nan, Inc. has been a stalwart partner to the Naval Facilities Engineering Systems Command (NAVFAC), specifically playing a pivotal role in the infrastructure development of the Kaneohe Marine Corps Base Hawaii (KMCBH) since 1997. The success of this partnership is exemplified by Nan, Inc.'s nearly-completed project, the P-911 Bachelor Enlisted Quarters (BEQ), a transformative endeavor set to conclude construction in Fall 2024.

The P-911 BEQ project, valued at \$123 million, addresses the critical demand for adequate military housing. This ambitious undertaking

involves the construction of two vital facilities on the KMCBH. The first facility consists of a four-story, 70,000-square-foot housing structure designed to accommodate up to 204 military personnel. The new BEQ will provide a modern living space that not only meets, but also exceeds the standards set for military personnel, featuring amenities such as a common kitchen, laundry facilities, a lounge, and a duty office.

The second component of the P-911 BEQ project is a seven-deck, 302,400-square-foot concrete parking structure built with capacity for approximately 730 vehicles,

including motorcycles and bicycles. This facility also includes a mechanical plant, electrical plant, and elevators, providing access and emergency power for three nearby BEQ facilities on the base.

Construction of the P-911 BEQ project has not been without its fair share of challenges. The COVID-19 pandemic, with its unprecedented impact on global construction, brought significant obstacles, including material shortages, manpower quarantines, extended material lead times, and adjustments to working environments. Nan, Inc. responded with agility and demonstrated exceptional

resilience by implementing rigorous safety measures and streamlining procurement processes, ensuring the well-being of both the workforce and the broader community, as well as the project's success.

Another challenge arose with the discovery of unexpected underground utility lines that required relocation. The project team tackled this issue head-on, showcasing adaptability and problem-solving skills. Nan, Inc.'s ability to navigate unexpected obstacles is a testament to the tenacity and expertise embedded within our project management approach.

"Despite the challenges that were encountered, the dedication and hard work of all project stakeholders is what allowed us to power through. We have had many people contribute to the success of the team, but at the end of the day we have to highlight our team on the field that makes all of this possible, their skill and experience were key to the success of the project," shares Nan, Inc. Project Manager Sergi Beltrol.

As the P-911 BEQ project nears completion, Nan, Inc. is thrilled to have the opportunity to continue our partnership with the U.S. military. The company has been awarded an additional project at KMCBH, a combined \$174.5 million effort to design and construct two multi-story BEQ facilities, P-956 and P-973.

The P-956 facility will provide a new five-story housing complex with 95 Marine Corps 2+0 rooms and associated utility buildings, including a Gear Wash and Drying Area Building, Central Plant, Emergency Generator, Bicycle Storage Pavilion, and a Recreational Pavilion. The P-973 facility will be similar in design, supplying another BEQ complex with 95 Marine Corps 2+0 rooms, adjacent to the P-956 BEQ complex, and will include a Recreational Pavilion and an extension to the existing parking lot.

The new P-956 and P-973
BEQ facilities will enhance the
KMCBH campus, providing modern
accommodations for nearly 360
additional military personnel, with

an anticipated completion date of December 2027. The project will also involve the demolition of two existing structures to make way for future developments and master planning of the base. This new undertaking is a confirmation of the trust and confidence placed in Nan, Inc., marking another chapter in the legacy of collaboration between the construction firm and the military.

The completion of the P-911
BEQ and the forthcoming P-956 and
P-973 BEQs underscore Nan, Inc.'s
commitment to excellence and our
enduring partnership with NAVFAC.
The company remains dedicated to
overcoming challenges, building strong
relationships, and advancing military
infrastructure. As Nan, Inc. continues
on our next phase of partnership,
the P-911 BEQ project stands as a
testament to the resilience, innovation,
and shared success that define this
remarkable collaboration. ①



## Transforming Infrastructure: Landmark Projects in Hawaii and Across the Pacific

Written in Collaboration by Ainoa Castaneda, Kobe Dait, and Ed Shukri

At Nan, Inc., our Heavy Civil Infrastructure projects reflect our commitment to innovation and community impact. We tackle diverse challenges, from major utility upgrades to extensive highway construction, leveraging the latest technology to advance Hawaii's infrastructure. Guided by our dedicated Heavy Civil Division, Nan, Inc. is focused on creating a better environment for the communities we serve. This year, we are leading three significant civil projects that showcase Nan, Inc.'s team commitment to improving Oahu's infrastructure, and are also preparing to launch two newly awarded projects on the island of Hawaii and in Guam.

#### Repair Ammunition Wharf W2, Joint Base Pearl Harbor-Hickam, Island of Oahu, Hawaii

Awarded to Nan, Inc. in August 2022 with a contract value exceeding \$40 million, the Repair Ammunition Wharf W2 project entails the reconstruction of this crucial wharf. The new design replaces the original structure with reinforced concrete, ensuring enhanced durability and the ability to support heavy loads. Specifically, the new wharf will support a uniform live load of 600 pounds per square foot and accommodate the unrestricted movement of 90-ton mobile truck cranes, with maximum outrigger loads limited to 80 tons.

Originally constructed in 1931,
Ammunition Wharf W2 was built
with concrete piles, pile caps, and a
deck featuring an asphalt overlay.
The project requires the complete
demolition of the existing wharf
structure down to the concrete piles,
which will be cut to a height of twofeet above the seafloor. Due to the
thickness and critical location of the
pile caps and concrete, various cutting
equipment and techniques have been
used to safely perform the near and
in-water demolition work.

The new structure will consist of 305 precast prestressed concrete driven piles to various depths of approximately 120-feet below sea level. Additionally, sheet piling will be installed inboard along the entire length of Ammunition Wharf W2 to a depth of 73-feet below sea level. The project will also encompass the reconstruction of wastewater and potable water utility systems, communication lines, a secondary grounding system, and a cathodic

protection system, as well as installation of safety ladders, life ring cabinets, and mooring hardware.

Through precise, near-water demolition and specialized cutting techniques, Nan, Inc. is addressing the challenges posed by the wharf's critical location. This project will bolster the operational capacity of the naval base and enhance the resilience of critical military infrastructure.

#### City Center Utilities Relocation IV, Honolulu, Island of Oahu, Hawaii

The City Center Utilities Relocation (CCUR) IV project is a critical component of the ongoing Honolulu Skyline public transit project, overseen by the Honolulu Authority for Rapid Transportation (HART). Extending approximately 1.6 miles from Middle Street to Kaaahi Street along Kamehameha Highway and Dillingham Boulevard, this project is valued at nearly \$500 million, making it the largest infrastructure undertaking in Nan, Inc. history.

EXTENDING APPROXIMATELY 1.6 MILES FROM MIDDLE STREET TO KAAAHI STREET ALONG KAMEHAMEHA HIGHWAY AND DILLINGHAM BOULEVARD, THIS PROJECT IS VALUED AT NEARLY \$500 MILLION, MAKING IT THE *LARGEST INFRASTRUCTURE UNDERTAKING IN NAN, INC. HISTORY.* 



Pile driving crane preparing to drive a precast prestressed concrete pile at Ammunition Wharf W2

Having commenced in October 2022 and with a current projected completion date targeted for the fourth quarter of 2025, CCUR IV focuses on the precise relocation and upgrading of vital utilities that will set the foundation for the construction of the future rail guideway in the project corridor. This ambitious scope includes upgrading and transitioning outdated overhead utilities underground, extensive road widening, installing new traffic signals and lighting, paving, and implementing other roadway improvements. This complex utility work is inherent with many logistical challenges, as utilities must be consolidated within a tight and highly congested urban corridor, demanding expert coordination.

Some utilities, such as a 42-inch water transmission line, 36-inch sewer trunk line, and major power and telecommunications ducts, will remain in place, requiring careful planning for new installations around them to ensure protection. With limited horizontal space, new infrastructure must be installed deeper into the ground, despite a shallow water table.

Nan, Inc. has implemented advanced soil stabilization and groundwater control methods, including jet grouting and soil mixing, to enable safe underground utility installation. These techniques form a semi-watertight, cement-treated soil zone, eliminating the need for dewatering. This is essential,

as dewatering for this project is environmentally unfeasible due to discharge restrictions, which can also cause serious damage or settlement to existing utilities and structures, if prolonged.

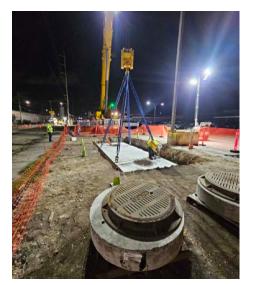
For deeper utility relocations, such as the 46 kV and 138 kV electrical transmission lines routed beneath the Kapalama Stream, the project employs micro-tunneling methods. This involves excavating two 34-foot-deep jacking and receiving shafts on either side of the stream and pushing horizontal casings beneath it. These casings will later house conduit duct banks, allowing HECO (Hawaiian Electric Company) to install electrical conductor cables.

With a compressed schedule,
Nan, Inc. is operating multiple phases
simultaneously, working day and
night shifts to meet key milestones.
This intensive timeline heightens
the demand for traffic management
and coordination with surrounding
businesses and residents. To keep the
public informed, Nan, Inc. is closely
collaborating with HART and the local
community.

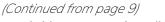
Overall, CCUR IV is a landmark project for Nan, Inc. and a pivotal stage of the Honolulu Skyline transit initiative, paving the way for future phases of this transformative project.

#### Farrington Highway Widening, Ewa, Island of Oahu, Hawaii

The Farrington Highway Widening project, with a contract value of \$138 million and slated to commence in late 2024, represents pivotal infrastructure repair to enhance a critical 3-mile corridor on the westside of the island of Oahu from Kapolei Golf Course Road to Old Fort Weaver Road. This initiative is designed to address current and future transportation needs by delivering substantial improvements to the region, including the installation of modern utilities, road widening, and (Continued on next page)



CCUR IV civil crew installing a HECO 138 kV manhole as part of utility relocation



new bridge construction, all within a targeted completion timeline of two years.

Enhanced infrastructure will bring numerous benefits to the Ewa community, such as alleviated traffic congestion, dedicated cycling paths, and upgraded bus stops to support public transportation. Improved drainage systems will also help mitigate flood risk, supporting sustainable growth and development in the area.

To ensure meticulous planning and accurate terrain analysis, the Nan, Inc. project team has integrated cutting-edge drone technology and advanced software, establishing a new benchmark in the project's execution. Furthermore, Nan, Inc. will employ GPS-equipped heavy equipment such as dozers and road graders, enabling operators to execute complex grading plans with exceptional precision. This technology ensures that the equipment adheres to the planned contours and elevations of the highway with minimal need for manual adjustments. The use of GPS-guided equipment will also reduce the number of passes needed to achieve the desired grade, leading to lower fuel consumption and a decrease in emissions.



CCUR IV jet grouting crew performing "battered" jet grouting columns under existing major utilities for groundwater control and excavation support

During the pre-construction and construction phases, Nan, Inc. is working closely with our subsidiary—Grace Pacific LLC, one of Hawaii's largest asphalt paving contractors—to optimize logistics by managing the disposal of surplus material and coordinating the supply of aggregates and asphalt throughout the project. By utilizing Grace Pacific's nearby facilities, Nan, Inc. ensures a smooth integration of resources and services.

As construction is soon set to commence, Nan, Inc. remains committed to achieving a successful outcome, understanding that this project represents a significant advancement in the region's infrastructure, promoting a more connected and resilient community.

#### Hilo Wastewater Treatment Plant Rehabilitation and Replacement Project - Phase 1, Hilo, Island of Hawaii, Hawaii

Following Nan, Inc.'s successful completion of the Honoluliuli Wastewater Treatment Plant, Secondary Treatment, Phase 1B project on the island of Oahu, Nan, Inc. has received a Notice of Intent to Award for the Hilo Wastewater Treatment Plant Rehabilitation and Replacement - Phase 1 project, valued

at over \$360 million. This seven-year project—the largest wastewater treatment endeavor undertaken by Nan, Inc.—will improve the Hilo facility's capacity for environmentally sustainable wastewater treatment, enhancing quality of life for nearby communities.

The scope includes a new septage receiving facility, headworks facility, and odor control system for the headworks and primary sedimentation tanks. Additional major components involve a new headworks electrical building, modifications to both primary and secondary sedimentation tanks, clarifiers, and related sludge pump systems, as well as enhancements to the disinfection process. The project also features a new sludge blending system with odor control, two replacement anaerobic digesters, a new digester control building, and a digester gas conditioning system. Furthermore, key infrastructure additions include a solids handling building with odor control, upgrades to the non-potable water system and the secondary effluent pump station, a replacement return flow pump station, and a new warehouse building.

Moreover, the project will establish a new plant-wide supervisory control and data acquisition (SCADA) system,



CCUR IV jet grouting crew take off their glasses to pose for the camera while hard at work performing jet grouting columns

incorporating a new control room, server facilities, main switchboard, motor control centers, and a standby generator system. Supporting systems include yard piping, mechanical, ventilation, fire protection, electrical, and control systems, along with civil and site improvements.

Maintaining operational continuity at the current plant is essential, and Nan, Inc. will carefully sequence each work phase to avoid disruptions, guided by the valuable lessons learned and extensive experience gained from the Oahu Phase 1B project. In all, this Hilo Phase 1 project award reinforces Nan, Inc.'s commitment to providing advanced wastewater solutions to meet Hawaii's growing needs.



CCUR IV soil mixing crew performing soil mixing columns for groundwater control and excavation support for new underground utility construction

#### The Glass Breakwater Repair in Apra Harbor, Naval Base, Guam

A \$330.5 million design-build contract under the Naval Facilities Engineering Systems Command (NAVFAC) Marianas was recently awarded to TPC-NAN, a joint venture between Nan, Inc. and managing partner Tutor Perini Corporation (TPC), of which the joint venture is one of five Shipyard Infrastructure Optimization Program (SIOP) Multiple Award Construction Contract (MACC) holders.

The Glass Breakwater Repair project is crucial for maintaining safe navigation in and out of Apra Harbor, protecting naval assets and supporting commercial activities. Ensuring its integrity is essential for the overall broader mission of the U.S. Navy in the Pacific region. Damaged by Typhoon Mawar in 2023, the historic Glass Breakwater requires extensive repairs, as it is at risk of breaching if another strong storm occurs.

The newly awarded project encompasses repair of the structural

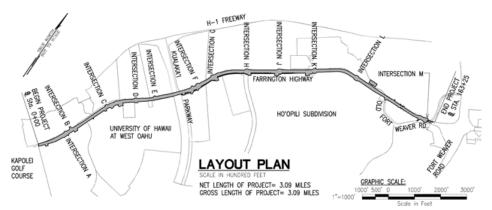
functionality of the harbor and the

The newly awarded project encompasses repair of the structural integrity of the Admiral Glass Breakwater armor, repair of the rock revetment along Polaris Point—including Fantasy Island, repair of the rock revetment on both sides of the Sumay Cove entrance, and restoration of the Sumay Cove marina.

Nan, Inc.'s team will work in collaboration with Black Construction Corporation, a Guam-based subsidiary of TPC and appointed by TPC to manage this project, along with lead design firm AECOM and its subconsultant design firms, to execute this challenging project.

This essential project will deepen Nan, Inc.'s expertise in coastal and marine construction, taking into account the significant risks related to complex logistics, weather challenges, potential future typhoon impacts during construction, and its considerable scale.

From the City Center Utilities Relocation in Honolulu to the restoration of the Glass Breakwater in Guam, each of these projects exemplifies Nan, Inc.'s commitment to advancing infrastructure across Hawaii and the Pacific. Through pioneering technology and a focus on sustainability, we are tackling complex challenges in urban transit, military infrastructure, highway expansion, wastewater treatment, and coastal protection. Together, these projects strengthen Nan, Inc.'s mission to build a safer, more connected, and prosperous future for all. 0



Farrington Highway Widening layout plan

# Rising to the Challenge: Nan, Inc.'s Winning Play in University of Hawaii Football Stadium

By Rahul Raghuwanshi

From Sunday rituals to tailgates and touchdowns, football in America is the ultimate expression of passion and community spirit. Whether at the high school level or the NFL stage, the game fosters a deep sense of connection and enthusiasm among fans in Hawaii. The University of Hawaii's (UH) Rainbow Warriors are the only football team representing the state of Hawaii and its loyal fanbase at a national level. Therefore, it was crucial for UH to maintain its NCAA Division 1 status following the announcement that the Aloha Stadium—original home to the Rainbow Warriors football team—has been condemned and is set to be rebuilt by 2028.

Instead of waiting for the

completion of the new Aloha Stadium, UH made the ultimate decision to modify its own Clarence T.C. Ching Athletic Complex in order to organize home games in the presence of 15,000 supportive football fans. The athletic complex building, located on the campus of the University of Hawaii at Manoa, features a three-story structure located next to an all-purpose track. The facility, originally built in 2015, includes locker rooms and a meeting room dedicated to UH sports teams, including beach volleyball, cross country, soccer, and track and field.

The Clarence T.C. Ching Athletic Complex renovations were solicited in two phases. The first phase reached completion in 2021, and Nan, Inc. was selected in July 2022 as the design-build contractor to oversee the second phase of expansion. Adhering to Phase Two's tight schedule, the Nan, Inc. project team completed the design, procurement, and construction of the project in just one year. This included building two new grandstands (Diamond Head and Ewa) from aluminum frames (bleachers), relocating and installing a video board from the Aloha Stadium with a new supporting steel frame, and other miscellaneous improvements.

While the construction was completed on time and within budget despite the tight schedule, the project team faced several challenges during both design and construction.

The design of the athletic complex required seating to accommodate 15,000 fans, while also ensuring that appropriate ADA accommodations are in place to allow for easy and organized movement of foot traffic during game days.

Nan, Inc.'s Senior Design Manager, Kyoko Trancher-Sobue, shares, "The project was most exciting and nervewrecking because UH was really relying on Nan, Inc. to get it done on time. Their athletic department needed it. The football team needed it. Although the University did it on a smaller scale in the previous year (2021), it was not done in the same manner (delivery), and this time, the project had to be done right. It's a good feeling to be known not only as a reliable and reputable design-build contractor, but also for completing projects ahead of time to prove it."

Construction on the project kicked off in March 2023, beginning with the dismantling of the existing grandstands. Due to multiple restrictions involved with the project's working hours and space availability, the team had to strategically carry out construction of the Diamond Head grandstands while simultaneously setting the structural steel right next

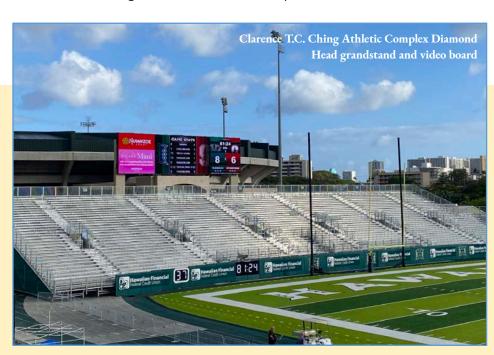
to it. The arrival of the grandstand bleachers began in May 2023, and over a period of the following three months, Nan, Inc. received and installed more than seventeen 40-foot shipping containers of material. This was accomplished by installing the Diamond Head and Ewa grandstands simultaneously. The Ewa and Diamond Head grandstands can hold up to 4,800 and 4,300 people, respectively, with both featuring wheelchairaccessible seats and VIP seating. The grandstands are free-standing, self-supporting structures with over 80 three-foot long ground anchors in place to prevent wind forces from uplifting them.

A key element of this project is the video board acquired from the Aloha Stadium, which has been mounted on top of UH's Les Murakami Baseball Stadium, visible from the football field. The 76-foot by 19-foot display is constructed from 64 individual panels supported by a 14-ton steel frame. Installation required significant structural enhancements, including improvements to the existing foundation and the concrete encasement of the supporting steel columns, ensuring the board's stability and durability.

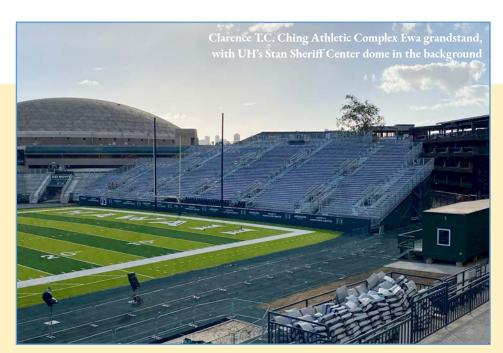
The construction of the project was led by Nan, Inc. Project Director, Case Miyahira, and Superintendent, Arik Pacana. Miyahira shares, "This project exemplifies Nan, Inc.'s commitment to delivering results. From project inception to completion, our team navigated numerous challenges with innovative solutions for the University. Overcoming logistical hurdles and a tight timeframe, we take great pride in what we achieved. This endeavor has been mutually beneficial, and Nan, Inc. is honored to have played a pivotal role in enabling football games to be hosted at the University of Hawaii campus."

Miyahira and Pacana received excellent assistance from other Nan, Inc. team members, Patrick Banda and Joel Augustin. Moreover, this project would not have been possible without the dedication and hard work of the field workers, who made it a success.

Nan, Inc. completed the project in August 2023, and the University of Hawaii successfully held football games for the 2023 season, during which their football team had another great year on the field. ①







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#### **Cover Story** New Akaka VA Clinic & VA Home



Entrance to the Daniel Kahikina Akaka VA Clinic - Photo Courtesy of VA Pacific Islands Health Care System

# Honoring the Legacy of Daniel Kahikina Akaka

By Maryanne Tane

If you reside in Hawaii, the name Daniel Kahikina Akaka is certainly a familiar one to you. Born in Honolulu in 1924, Daniel Kahikina Akaka's journey from serving in the U.S. Army Corps of Engineers during World War II to becoming the first U.S. Senator of Native Hawaiian ancestry is etched into the collective memory of our islands.

Senator Akaka is famed for infusing the Aloha spirit into the

halls of Washington D.C., particularly through his steadfast advocacy for Indigenous peoples. However, it was his unwavering commitment to the veterans' community that truly defined his legacy, notably serving as Chairman of the U.S. Senate Committee on Veterans' Affairs from 2007 to 2011.

Throughout his life, Senator Akaka remained dedicated to securing resources for our nation's veterans,

a dedication that has resulted in the recent establishment of two essential veterans' facilities on the island of Oahu—an outpatient clinic in Kalaeloa and a care home in Kapolei.

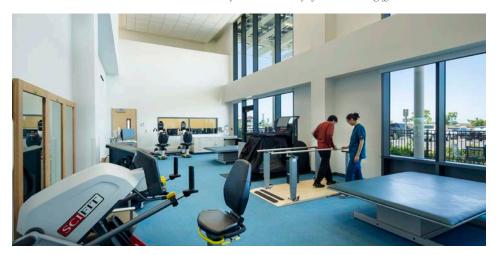
As the selected general contractor for both facilities, Nan, Inc. is incredibly grateful to play a role in the ongoing mission of supporting Hawaii's veterans and preserving the legacy of Senator Akaka.



Aerial view of the Daniel Kahikina Akaka VA Clinic - Photo Courtesy of VA Pacific Islands Health Care System



Daniel Kahikina Akaka VA Clinic lobby - Photo Courtesy of Anton Kisselgoff / Hi Media Creative



Daniel Kahikina Akaka VA Clinic physical therapy room - *Photo Courtesy of Anton Kisselgoff/ Hi Media Creative* 

#### Daniel Kahikina Akaka Veterans' Affairs Clinic

The Daniel Kahikina Akaka
Veterans' Affairs (VA) Clinic, formerly
known as the Advanced Leeward
Outpatient Healthcare Access
(ALOHA) VA Clinic, was officially
renamed in honor of Senator Akaka by
President Joe Biden in June 2022.

Designed to cater to the healthcare needs of veterans on the island of Oahu, the VA clinic offers a wide range of services including primary and mental health care, laboratory and diagnostic services, audiology, physical and occupational therapy, dental care, women's care, prosthetics, specialty care, and pharmaceutical services. With over 87,000 veterans expected to benefit from its myriad of services, the clinic plays a crucial role in providing accessible healthcare for our nation's heroes.

Nan, Inc. took on a significant role, contributing its construction expertise to various aspects of the project. Notably, the project team installed approximately 900 tons of structural (Continued on next page)

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steel across a 115,000-square-foot building footprint. Other selfperformed work encompassed cast-inplace concrete, thermal and moisture protection, finish carpentry, site work, and civil underground/earthwork. Under the leadership of Nan, Inc. Project Manager Kekoa Osorio, construction was completed within just two years from the groundbreaking ceremony in December 2021. Osorio shares, "Our project team takes a great deal of pride in the completion of this project, as the contract amount, technical scopes, and timeline were all very challenging." The \$120 million facility was completed in December 2023 and officially opened its doors to the public in April 2024.

Speaking further about the significance of the clinic, Osorio

emphasized its importance in addressing the healthcare needs of the local veterans' community. Strategically situated to serve the central/leeward coasts of the island, the clinic eliminates the need for veterans on Oahu to travel long distances to receive medical care, particularly relieving the burden on facilities like the Tripler Army Medical Center.

#### Daniel K. Akaka State Veterans Home

Under a nearly \$80 million contract with the State of Hawaii Department of Accounting and General Services (DAGS), Nan, Inc. brought to life a 135,000-square-foot Daniel K. Akaka State Veterans Home in Kapolei, situated on a pristine seven-acre parcel of previously undeveloped land.

This state-of-the-art facility, boasting a thoughtful design aligned with the Veterans' Health Administration's Community Living Center standards, comprises a pair of two-story residential buildings alongside a two-story skilled nursing and community building, providing a welcoming environment for up to 120 veterans.

The dedicated Nan, Inc. project team notably incorporated cutting-edge sustainable and energy-efficient technologies into the facility. From roof overhangs and sunshades to specialized glazing aimed at mitigating solar heat gain, every aspect has been meticulously crafted to ensure environmental responsibility. Additionally, the use of energy-efficient air conditioning systems, LED lighting, occupancy sensors, reclaimed

non-potable recycled irrigation water, and native, drought-tolerant plants underscore the facility's commitment to sustainability.

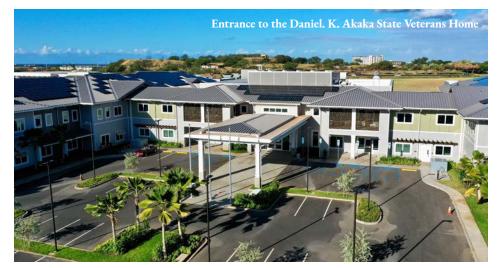
This project also encompasses a wealth of amenities designed to enhance the lives of its residents, with every detail tailored to provide a nurturing and supportive environment. While specific building features include single occupancy rooms with private bathrooms, there are also expansive support facilities, including areas dedicated to admissions, rehabilitation, therapy, laundry, storage, administrative offices, and a full-scale commercial kitchen.

Upon its construction completion in August 2024 and its anticipated opening later in the fall of 2024, the Daniel K. Akaka State Veterans Home will offer a comprehensive suite of services tailored to meet the diverse needs of our local veteran population. From skilled nursing and intermediate care to specialized services such as geriatric mental health, dementia, Alzheimer's care, and rehabilitation therapies, the facility will cater to both long-term residents and those in need of short-term care. Eligible spouses and Gold Star parents can also find support within the community.

Reflecting on the impact of this initiative, Nan, Inc. Project Manager Justyn Dela Cruz shared, "This project will help veterans in need of assisted living. The island has a shortage of available beds for veterans and the Veterans' Home project will look to address some of these facility shortages. It's a good feeling knowing that our hard work will help a lot of people for years to come."

Nan, Inc. is honored to have been chosen for the construction of these two vital facilities, paying tribute to the enduring legacy of Daniel Kahikina Akaka. As support for Hawaii's veterans continues to grow, it is crucial to recognize the significance of creating facilities and programs that not only meet immediate needs, but also foster long-term well-being. Being a veteran himself, Senator Akaka prioritized this in his endeavors as a politician. The establishment of the VA Clinic and Veterans Home stands as a testament to his unwavering advocacy and ensures a lasting positive impact on the lives of Hawaii's veterans.







## Pioneering Educational Infrastructure: Building the Future for Hawaii's Students

By Leah Boisvert

In the bustling landscape of educational infrastructure, Nan, Inc. stands as a beacon of excellence. Understanding the importance of creating conducive and efficient learning environments, Nan, Inc. is spearheading three transformative projects within Hawaii's educational sector designed to enhance the experience of students and educators alike.

#### Mokapu Elementary School: Empowering Future Generations

With a focus on enhancing learning environments and fostering community engagement, Nan, Inc. has embarked on a comprehensive renovation and expansion project at Mokapu Elementary School, which originally opened in 1960. Being the only public elementary school located on Marine Corps Base Hawaii (MCBH), a U.S. Navy installation in Kaneohe, Mokapu Elementary will primarily serve military-dependent students from pre-kindergarten to sixth grade.

Spanning three phases and encompassing the construction of new administration buildings, classrooms, and recreational facilities, the project aims to provide a modern learning and play environment for nearly 1,000 students. During the first phase, a two-story administrative and library building, classroom building, and new parking lot will be constructed. In an effort to minimize any disruption to



Aerial rendering of Mokapu Elementary School - Rendering Courtesy of Hawaii State Department of Education



Backside rendering of Mokapu Elementary School - Rendering Courtesy of Hawaii State Department of Education

students, parents, and teachers, Nan, Inc. will construct the new buildings on the section of the campus that currently contains open playfields. The existing facilities and classes will

remain fully operational throughout construction. Once construction of the new structures is complete, classrooms will be moved to the new buildings and the work will shift to Phase 2.

where old buildings will be demolished and new playfields and courts will be constructed on their former footprint. Phase 3 will involve demolition of the existing cafeteria and renovation of the front of the campus.

As the project progresses, Nan, Inc. celebrates the collaborative spirit of its team and the positive impact of its work on the local community. With an estimated completion date of February 2028, Mokapu Elementary stands poised to emerge as symbol of community pride.

"It is always a great feeling knowing that your work will result in better facilities for the kids in this community and that these facilities may help impact their lives," says Sergi Beltrol, Nan, Inc. Project Manager.

#### Roosevelt High School Gym: Nurturing the Spirit of Athletics

Situated in the heart of Honolulu, Roosevelt High School holds a special place in the community. Nan, Inc. has taken on the challenge of revitalizing Roosevelt's existing gymnasium, an undertaking which includes demolition of the existing gymnasium and construction of a new gymnasium over a new basement parking structure and related site improvements. The project, currently valued at \$31.4 million, kicked off in June 2023.

Parceled into nine phases, the renovation of the Roosevelt High School Gym stands as a testament to Nan, Inc.'s ability to overcome challenges and deliver architectural marvels. Despite encountering unforeseen obstacles such as divergent soil conditions and utility line discrepancies, Nan, Inc. remains undeterred in its mission to revitalize this iconic structure. Through meticulous planning and collaborative efforts with the design team, Nan, Inc. is poised to construct a cutting-edge gymnasium that will set new standards for athletic facilities statewide.



Interior rendering of the Roosevelt High School Gym - Rendering Courtesy of Ferraro Choi And Associates Ltd.

"The most exciting part of this project is the gym itself," says Justyn Dela Cruz, Nan, Inc. Project Manager. "It will be regarded as one of the most architecturally pleasing gyms in the whole state and I am excited to have been a part of this. This project should also pave the way for other schools who are in need of a gym upgrade."

Acknowledging the collaborative efforts of Superintendent Leonard Picanco, Project Manager Justyn Dela Cruz, and the dedicated project engineers, Nan, Inc. celebrates its commitment to overcoming obstacles and delivering exceptional results. As the anticipated completion date of November 2025 approaches, the project team looks forward to providing a modern, functional space which will serve Roosevelt students and the surrounding community for generations to come.

#### Honouliuli Middle School: Pioneering Sustainable Education

In response to the burgeoning student populations in Kapolei, Ewa Beach, and Hoopili, Nan, Inc. embarked on the construction of East Kapolei Middle School, renamed to now Honouliuli Middle School, a beacon of opportunity and innovation. Spanning three phases, the project encompasses the construction of state-of-the-art



Exterior rendering of the Roosevelt High School Gym - Rendering Courtesy of Ferraro Choi And Associates Ltd.



Hallway rendering outside the Roosevelt High School Gym - Rendering Courtesy of Ferraro Choi And Associates Ltd.

facilities designed to accommodate the evolving needs of students and educators.

Despite challenges such as material lead times, Nan, Inc. remained dedicated to meeting the stringent

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Aerial view of Honouliuli Middle School

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timelines set forth by the Department of Education. The completion of each phase brought the community one step closer to realizing the vision of a modern educational campus. Honouliuli Middle School features sustainable initiatives aligned with Hawaii Collaborative for High Performance Schools (HI-CHPS) requirements, which emphasizes a healthy environment, thermal comfort, and energy/water conservation for students while alleviating maintenance and operational cost. Honouliuli Middle School is the first whole campus within Hawaii's public-school system to achieve HI-CHPS Verified recognition, underscoring Nan, Inc.'s commitment to environmental stewardship.

After nearly six years of hard work over three distinct project phases, and under the leadership of several different project managers, Nan, Inc. Project Manager Daren Crisostomo extends his gratitude to the entire project team, including Project Director Darren lida, Superintendent Mike Daguio, previous Project Managers Sergi Beltrol, Cinja Ribeiro, and



The Honouliuli Middle School cafeteria building, constructed during phase 1 of the project

Ryan Renfro, as well as engineers
Dayton Sato and Matt Campos.
Their dedication and expertise were
instrumental in the overall project's
success, paving the way for a brighter
future for our local youth.

Nan, Inc.'s contributions to the educational landscape extend far beyond bricks and mortar. As it continues to redefine Hawaii's school infrastructure, Nan, Inc.'s unwavering dedication to quality work, sustainability, and community

engagement remains unparalleled. By delivering innovative solutions and embracing community-centric approaches, Nan, Inc. has elevated the standard for school construction projects across the state. As the company looks to the future, one thing remains certain: Nan, Inc. will continue to shape the educational experience through its dedication to quality, integrity, and ingenuity.

Nan, Inc. People Nan, Inc.'s Aquisition of Grace Pacific LLC

# Paving the Path to Progress with Strategic Integration

By Maryanne Tane

Official as of November 2023, Nan, Inc. (Nan) has once again reaffirmed its commitment to investing in Hawaii's infrastructure, supporting local job opportunities, and fostering economic development within the state through its recent purchase of Grace Pacific LLC (Grace Pacific) from Alexander & Baldwin, Inc.

"This strategic move is a testament to the remarkable growth and success we have achieved together as a company and marks a significant expansion of Nan, Inc.'s presence in the Hawaii construction industry," shares Fooney Freestone, President of Nan. "By joining forces with Grace Pacific LLC, we are not only expanding our capabilities to now offer an even wider range of services, including asphalt paving, aggregate production, and construction materials manufacturing, but also welcoming a team of talented individuals who share our commitment to excellence."

Grace Pacific is one of Hawaii's largest asphalt paving contractors, materials suppliers, and construction companies. With nearly a century of experience conducting business, they have provided a reliable local source of construction materials and played a pivotal role in the development and maintenance of critical infrastructure such as roads, highways, runways, and harbors that connect the State of Hawaii's island communities. During its rise to the top of the paving industry, Grace Pacific has worked on virtually all of the roads and highways throughout the State of Hawaii.

Following news of this exciting acquisition, Grace Pacific and Nan have quickly begun their integration, while still remaining under their own well-established brands. The two companies began with collaboration through their IT departments, and have since focused on collaboration between various other departments, including Grace Pacific's Structures Division and Nan's Civil Division.

Notably, one of the first major

tasks performed together took place in January 2024, where Nan's team based on the "Big Island" of Hawaii assisted Grace Pacific in an emergency mobilization of equipment to the Ellison Onizuka Kona International Airport at Keahole. This emergency mobilization was a result of the airport's decision to shut down operations after cracks in the runway were revealed on January 15th—Martin Luther King Jr. Day—leaving over a thousand people stranded at the end of the holiday weekend. Myles Mizokami, President of Grace Pacific, expresses, "This was not an insignificant task, as it entailed mobilizing a Roadtec RX900 (a very large asphalt milling machine) from Kohala Mountain Road to the Kona Airport in the middle of the night; a 2.5-hour mobilization of a 100,000-lb machine." Nonetheless, the two teams were successful in their expedited effort, and the airport reopened just the following day.

As this partnership between the two companies carries on well into 2024, Wyeth Matsubara, Vice President of Nan, shares, "Currently we are looking at the best ways to be efficient. We have been assisting Grace Pacific with certain business directions – especially as they relate to the four quarries we now own—one on Oahu, two on Maui, and one on Molokai." Mizokami also chimes in to note, "Nan's employees have been a tremendous help assisting Grace Pacific with its new Maintenance Shop being erected in the Makakilo Quarry."

While the acquisition has certainly allowed for both Grace Pacific and Nan to enrich their service portfolios, enabling them to more effectively cater to clients and partners throughout Hawaii, it must be emphasized that this enrichment extends to all aspects of business.

"The vertical integration of Grace Pacific now flows through to Nan to allow for flexibility when deciding how competitive of a price will be needed to secure certain contracts," Mizokami points out.

Undoubtedly, this partnership is poised to drive innovation and foster growth within both Grace Pacific and Nan, whether it be related to handson work, bidding on contracts, and anything in between.

"I am confident that the collaboration between Nan and Grace Pacific will lead to great accomplishments. As we integrate our strengths and experiences, we will continue to uphold the values that define us and work together to shape a bright and prosperous future for all," Freestone concludes. •

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# Nan, Inc. on Big Island: Building Brilliance Amidst Adversity

By Kobe Dait

The island of Hawaii, astutely nicknamed the "Big Island", is home to a diverse landscape of snowcapped peaks, tropical rainforests, iconic volcanoes, and expansive lava fields. This distinct environment and geological phenomena present a multitude of unique and uncommon challenges to Nan, Inc.'s Big Island project team. The island's diverse weather conditions and geological activities—such as tropical cyclones, volcanic activity, and earthquakes require innovative approaches to construction. Additionally, the presence of lava tubes and basalt formations often necessitate alterations in construction methods and foundation designs. Limited availability of supplies, vendors, and subcontractors further complicates project forecasting and completion. With a shared commitment to excellence, the Big Island team at Nan, Inc. channels the island's distinctive character into opportunities for development and achievement.

#### Get to Know a Few Key Team Members

Leading the Big Island team into a bright future is Jason Ko, Nan, Inc.'s Vice President of Big Island Operations. Since joining the company in 2009, Ko has risen through the ranks and assumed his role as Vice President in 2022, displaying his continued growth within Nan, Inc. Under his leadership, the team has been steadily growing, refining their skills, and embracing

increased responsibilities.

"Our project team here is well-versed in everything from vertical work to civil engineering and estimating," shares Ko. In addition to guiding his team, Ko is also responsible for overseeing project and expense control, implementing new ideas for business growth, and overseeing any corporate governance matters. Despite the challenging environmental conditions on the island, Ko and the Big Island team consistently perform at the highest level, delivering exceptional results.

Anudeep Vanimisetty, a Project Manager with the Big Island team, found his way to Nan, Inc. in 2016 with initial intentions for short-term employment. However, the camaraderie of his team and professional growth he experienced led him to stay and advance his career within the company. One notable achievement was his role in managing the construction of a new educational

facility at Waikoloa Elementary and Middle School. Tasked with overseeing the \$13 million project, Vanimisetty and his team completed the two-story classroom building and annex ahead of schedule, exceeding expectations and amplifying projected company profits. His success on this project, driven by meticulous preconstruction efforts and strong client relationships, laid a solid foundation for his future endeavors, supported by the trust and guidance of his mentor, Ko, as well as support of other team members.

Kaulahea Silva has worked with Nan, Inc. since 2007, initially as a Journeyman Carpenter with the Hawaii Carpenters Union Local 745. In 2021, he transitioned to a Project Superintendent role. Throughout his tenure, Nan, Inc. has been a considerable supporting factor in Silva's professional development. Silva shares that the company continues to provide "clear direction, ongoing

Ongoing Big Island Contracts	
Hilo WWTP Rehabilitation and Replacement, Phase 1	\$360M
HMC Acute Hospital Expansion, Phase 1	\$78.3M
KOA Restroom Imrpovements	\$11.3M
Kau Hospital Renovation	\$8.7M
Hilo High School Track & Field Improvement	\$7.6M
UH Hilo Edith Kanakaole Hall Renovations	\$4.1M
Waimea Middle PCS Architectural Barrier Removal	\$2.2M



The Big Island Team from left to right: Russell Transfiguration, Cyrus Jumalon, Tre Soultz, Carrie Madriaga, Bhavana Gadey, Anudeep Vanimisetty, Kaulahea Silva

support, and the tools necessary to empower me to make decisions about my work." The dedication to further his career and ensure excellent work for the company comes from his motivation to continually learn new aspects about his profession.

#### **Team Dynamic**

The Big Island team's success is a result of their individual capabilities, collective unwavering effort, and steadfast determination. Their stellar performance is a testament to their dedication to one another and to Nan, Inc.'s overarching goals.

"The unwavering belief in my capabilities has been the driving force behind the opportunities provided to me," Vanimisetty expresses, highlighting the culture of empowerment and perseverance fostered by owner Nan Shin. This culture has been instrumental in the team's achievements.

In 2016, Ko, Silva, and Vanimisetty collaborated on the construction of the Keahuolu Courthouse (formerly

the Kona Judiciary Complex) under an \$80 million contract. With a major focus on teamwork and effective communication, the team saw to the project's completion well ahead of the proposed schedule. For this threestory, 140,000-square-foot facility located on an initially barren 10-acre site, the Big Island team mobilized over 100 professionals across various trades, subcontractors, and inspectors to illustrate how a project can be executed efficiently and effectively. Silva cherishes this project as one of his most memorable career experiences.

Reflecting on his journey,
Vanimisetty shares, "Seven years
later, I find myself not just a part of a
company, but a member of a family
that fosters growth and success." This
sentiment encapsulates Nan, Inc.'s
impact on its employees, illustrating
how the Big Island team serves as
a nurturing ground for professional
development and community built on
shared values and achievements.

This experienced and familiar team of Ko, Vanimisetty, and Silva are currently overseeing and working on the Hilo Medical Center (HMC) Acute Hospital Expansion Phase 1 project, valued at \$78.3 million. The goal of the project is to erect an elevated two-story building attached to the west side of the Acute Hospital with an accumulated 50,000-square-feet of interior space and renovations. Upon completion of this project, Hilo Medical Center will have access to 19 new Intensive Care Units and 24 Progressive Care Units.

As the demand for projects grows, Ko reflects on the changes over the past decade: "The scenario has flipped—there's a high demand for projects, but we're facing challenges finding enough people to staff them." Despite these challenges, the Big Island team continues to demonstrate exceptional resilience and capability.

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Nan, Inc. People Nan, Inc. and SMNC Partnership

### **Bridging Alaska to Hawaii**

Written in Collaboration by Angelina Lott of SMNC and Abby Siatu'u of Nan, Inc.

Alaska and Hawaii. At first glance, these two distinct geographical areas are complete opposites. Not only are they situated on opposite sides of the Pacific Ocean, but Alaska is also the northernmost state, while Hawaii is the southernmost state of the "good ol" U.S. of A." By land area, Alaska is the largest state, while Hawaii is one of the smallest states—third smallest to be exact. By weather felt throughout most of the year, Alaska invites its visitors to experience the wonders of an arctic cold climate, while Hawaii summons those looking to bask under its tropical warm sun.

Despite those polar differences, if you dig a little deeper, there are quite a few similarities between Alaska and Hawaii. In addition to being the only non-contiguous states, both territories joined the union in the same year (1959). Both are made up of islands, though Alaska, composed of 2,600+



Nan, Inc. Owner Nan Chul Shin visits St. Mary's, Alaska

islands, definitely tops Hawaii's 130+ islands. Finally, and most importantly, both Alaska and Hawaii share a culture with a deep desire to take care of its land and its people, a custom embraced by both the companies and employees of St. Mary's Native Corporation (SMNC) of St. Mary's, Alaska and Nan, Inc. (Nan) of Honolulu, Hawaii. This partnership has served as the foundation and bridge between SMNC and Nan since 2018. These two companies have illustrated how two distinct cultures can come together for a common cause. Their collaboration is a testament to the strength of shared values and the commitment to uplift their communities.

#### Who is SMNC?

SMNC. an Alaska Native Village Corporation, was established under the Alaska Native Claims Settlement Act (ANCSA) and incorporated in the State of Alaska on June 21, 1973. SMNC originates from a thriving group of Yupik people on the Andreafsky River and owns approximately 129,000 acres of land in Western Alaska, There are 297 original SMNC shareholders with hundreds of shareholder descendants. The Corporation's mission is to benefit their Shareholders, protect their lands, and maximize their profitability, while honoring their Yupik tradition and values. Today, SMNC is an innovative for-profit corporation comprised of a family of businesses including one holding company, five active subsidiaries, three partnerships, and one non-profit organization with business lines currently operating in Alaska, Hawaii, Washington,

Oregon, Georgia, Texas, Montana, Guam and the Marshall Islands. As the parent company, SMNC oversees the management of its landholdings, accounting, human resources, non-profit foundation, Benefits Trust and Settlement Trust, and subsidiaries through the direction of its five-member Board of Directors, Chief Executive Officer (CEO), Finance Director, and General Managers.

Over the years, SMNC has

established several wholly-owned subsidiaries dedicated to effectively managing the parent company's real property. Some of these subsidiaries have successfully entered into the Small Business Administration's (SBA) 8(a) program demonstrating their exceptional capabilities. Notably, SMNC Properties, LLC (SMP) was formed with the company's mission in mind which can be broken down into three main parts. These are to generate revenues to help increase dividends to the shareholders of the parent corporation, to provide employment opportunities for shareholders and their descendants so they may directly benefit from the company, and to create a business that will last beyond the 8(a) program and will benefit the shareholders and the community for generations to come.

Similarly, with Nan being locally established, owned, and operated in Honolulu, Hawaii, many of the company's locally-based personnel have worked and lived in Hawaii for most of their careers; as a result, the roots of Nan are firmly planted in the culture of Hawaii, and the company continuously strives to support its local community.

#### The Beginning of an Alaska-Hawaii Partnership

Well, how does an Alaskan Corporation and a Hawaii Corporation meet, you ask? It was quite kismet.

Both SMNC and Nan utilized the

same surety company, and knowing of SMNC's desire to expand into Hawaii's construction market and Nan's success as both a General Contractor and mentor in Hawaii, SMNC's former bonding company representative suggested that SMNC explore a potential partnership with Nan. SMP was already pursuing work in Hawaii and had been awarded a few smaller contracts, with their main goal being to gain experience as they entered the 8(a) contracting world. Slowly establishing a presence in Hawaii allowed SMP to more easily ramp up to accommodate larger contract requirements. Unbeknownst to SMNC and its then-bonding company representative, Nan had just concluded a mentor-protégé partnership and was looking to continue its support of the small business community. The timing was serendipitous, especially with the federal government continually prioritizing both the contract and subcontract awards to small business firms of all types. A meeting was set between the executives of SMNC and Nan during SMNC's visit to Hawaii in the summer of 2017 and the rest, as they say, is history.

While there have been some changes to the executive leaderships of both SMNC and Nan, the alignment of company values still holds true. Ms. Angelina Lott, who then served as SMNC's Executive Assistant and now acts as a Contract Specialist for a few of SMNC's subsidiary companies, recalls, "Both our companies have like values, and I remember that SMNC's executive leadership was keen on our partnership from the beginning."

After applying and receiving approval for the U.S. Small Business

Administration's All-Small Mentor Protégé Program (ASMPP), SMNC and Nan began the team's pursuit of opportunities within Hawaii, where Nan could best support SMNC and share its expertise, having grown from an 8(a) small business in 1990 to the State's largest locally-owned general contractor.

Currently, Mr. Alex Cetina serves as General Manager for a few of SMNC's subsidiaries. Mr. Cetina brings a wealth of experience to the table, having worked as an owner's representative on the federal side for 14 years. His wide-ranging background in both government and construction has equipped him with the knowledge and proficiency necessary to effectively lead SMP.

Additionally, the extensive experience of SMNC's CEO, Susan Taylor, in construction and government contracting, brings a wealth of knowledge and insights to the company. With her decades of experience, she provides valuable guidance and strategic direction that aligns with SMNC's long-term goals.

#### The Success of SMNC and Nan

As mentioned earlier, SMNC had already acquired several contracts on their own, prior to SMNC's partnership with Nan. While the approval of the All-Small Mentor Protégé Program Agreement (ASMPPA) between SMNC and Nan allows the two companies to pursue contracts under a joint venture (JV) partnership, SMNC has still maintained their independence by continuing to acquire their own contracts; however, under the ASMPA, SMNC, the protégé, now has the optional support of Nan, its mentor, should they need to rely on such. SMNC contracts have included work on the "Big Island" of Hawaii, as well as on Guam and Majuro.

This independence is critical to the ASMPPA partnership to ensure the growth of the protégé, especially as pursuits of a contract never guarantee an award, whether pursuing as a single entity or under a JV partnership. This proved particularly true for SMNC and Nan, as the team did not receive their first JV contract until late 2020. It was SMNC's first sizeable contract—a \$20.4 million project awarded under the Hawaii Army National Guard for the construction of third bay addition to the current F-22 Low Observable/ Composite Repair Facility (LO/CRF) at Joint Base Pearl Harbor-Hickam. Thankfully since that time, SMNC has received several awards on its own and under a JV partnership with Nan, of which contracts have included work with the Naval Facilities Engineering Systems Command, Hawaii and the U.S. Army Corps of Engineers, Honolulu District.

"SMNC has experienced significant growth and success through our mentor-protégé relationship and joint ventures with Nan, Inc. These partnerships have played a crucial role in our journey towards self-sufficiency and financial independence. With the guidance and capabilities of Nan, Inc., we have expanded our capabilities, recruited exceptional staff, and increased our bonding capacities," shares Mr. Cetina.

#### The Future of SMNC and Nan

Though an ocean apart, our similar cultures continue to unite and motivate SMNC and Nan.

Our partnership continues to thrive and, likewise, so will both the local Alaskan and Hawaiian communities that SMNC and Nan support, respectively as well as collectively under the partnership. As a result, each company is continually looking ahead and down the pipeline of opportunities to secure work not only for the future of each company and the partnership, but for the betterment of their workers and the communities that each supports. Keep up the great work, SMNC and Nan teams!

## **Community Service Connections!**

By Carol Nelson

For twenty years now, Nan, Inc. has participated in and supported education-oriented service projects in the Philippines. Each year, the projects have grown in scope and size; as has its volunteer base.

2024 marks the second year in which Nan, Inc. has broadened its international community service engagement by sponsoring University of Hawaii (UH) College of Engineering students to work on a construction project in the Philippines.

The idea of expanding our community of volunteers by involving engineering students was borne in 2020, just in time for the Spring 2020 project benefiting the Little Children of the Philippines Negros Oriental. Anticipation was building amongst

the volunteers as the travel date approached, but the COVID-19 virus had been spreading quickly, raising concerns about the safety of travel. With safety being the deciding factor, it was decided that the Honolulu contingency would remain home for that year's project and re-group instead for the 2021 project.

COVID-19 had other plans, though. International travel was discouraged during the pandemic, resulting in a hiatus of projects for several years, but 2023 finally marked Nan, Inc.'s return to the Philippines to resume its community service work. The scope of work at Jolomayhon Elementary School in the mountains of Dalaguete Island would once again involve the building of much needed classrooms,

a faculty room, and other campus improvements. The cost of this project was funded by Nan, Inc. and facilitated through the efforts of the Rotary Club of Honolulu and the Cebu YMCA.

The project was met with much excitement by this Nan, Inc. team.
Embarking on the trek were six UH
College of Engineering students, several Nan, Inc. employees, and owner Nan Chul Shin's daughter,
Chloe and friend, Seth Tanitomi.
Having both college and high school students as part of the contingency brought a special "community" element to this project. The relationships and friendships that were built; and the learning that took place over the course of the project could not go unnoticed. As the week closed and the



Participants and volunteers of the 2024 Nan, Inc. Puerto Princesa, Palawan Island project

team prepared to depart the project site, tears of joy and sadness filled the air as Jolomayhon Elementary School students bid goodbyes to their newly found friends from Hawaii.

Fast forward to this year's project—by far the biggest group yet with 60 participants—the volunteer team traveled to Puerto Princesa, Palawan Island to build three classrooms and a concrete walkway for Francisco Ubay Memorial Elementary School (FUMES), a severely impacted elementary school needing relief from over-crowding. The \$50,000 project was once again funded by Nan, Inc. With the completion of the project, classroom density decreased from 70 students per classroom to a more manageable 35 students per classroom.

The FUMES project was truly a community partnership in every sense of the word. The Hawaii contingency and its partners were joined by the local Department of Education administrators and many parents who pitched in where they could to help build these classrooms for their children. They also introduced many of us to amazing traditional food and drink during our daily meriendas (snack breaks), including halohalo and taho, just to name a few.

While Nan, Inc. supports international community work in the Philippines, it goes without saying that the company does not hesitate to step up and give big at home in the islands as well. When word came of the tragic fires in Lahaina, employees immediately engaged in networking to coordinate getting food, clothing, supplies, and materials to Nan, Inc. ohana and friends in need on Maui.

Other areas of giving include scholarships for the College of Engineering at UH Manoa, and the Distinguished Young Women of Hawaii (DYWH), which Nan, Inc. has been supporting for over 20 years. DYWH is part of a national scholarship program and is a completely volunteer organization that provides life skills and leadership training, as well as scholarships to Hawaii high school seniors. Nan, Inc. also lends it support to athletics to include many of our local university and community soccer

Last but not least, we also have what we call our unsung community heroes—employees who engage in giving on their own and it's just by happenstance that we have come to learn about them. One of them is our very own, Reynaldo Valdes Paz, who is most widely known as "Panama". Panama has a penchant for helping those less fortunate and, for years now, has contributed his own time and money to helping the homeless during the Thanksgiving and Christmas holiday season. At Thanksgiving, he distributes meals to those without shelter, and at Christmas his outreach includes care bags of essentials like toothpaste, toothbrushes, and soap.

The heading for this article "Community Service Connections" was not chosen lightly. The one common thread in these projects and giving over the years has been community. It's been this diversity of community volunteers that Nan, Inc. brings together project after project, year after year, that perpetuates the impetus of Nan, Inc. Giving. \*\*\text{0}\*



Sanding crew at work on new classrooms for the 2024 FUMES project in Puerto Princesa, Palawan



Seth Tanitomi, relocating coral rock dug from a 6-ft hole for a septic tank, during the 2023 Jolomayhon Elementary School project on Dalaguete Island



DYWH check presentation with 2024 distinguished young woman, Madison Iwashita (green dress)

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#### **Giving Back** Environmental Initiatives

## Nan Ohana Making a Difference, One Clean-Up at a Time

By Maryanne Tane

At Nan, Inc., we believe that preserving and protecting our environment is essential to the health and future of our community. Our volunteer efforts are driven by a commitment to sustainability and environmental stewardship, whether we're restoring ecosystems, cleaning up waterways, or supporting projects that combat pollution. Join us as we highlight our recent initiatives aimed at making a lasting impact on the environment!









#### Genki Ala Wai Project (above)

This volunteer event was a splash of success as Nan, Inc. volunteers crafted "Genki Balls" filled with microorganisms, then launched them into the Ala Wai Canal. These mud balls are on a mission to decompose harmful chemicals and microbes, bringing us closer to a fishable and swimmable canal by 2027.







#### MCBH Mokapu Drainage Canal (left)

Over 30 dedicated volunteers from the Nan, Inc. Ohana rolled up their sleeves to team up with the Marine Corps Base Hawaii (MCBH) Environmental Division for a vital cleanup of the Mokapu Drainage Canal. This crucial waterway not only acts as a wildlife habitat, but also plays a key role in flood mitigation for the installation and nearby communities. By channeling stormwater away from the base, the canal helps prevent flooding, making it essential for both environmental health and community safety. During the cleanup, volunteers removed debris and litter that threatened the canal's ecosystem, ensuring that it remains clear and functional.

#### Heeia Fishpond Community (below)

Nan, Inc. volunteers made an impact at Paepae o Heeia, a dedicated non-profit organization focused on the restoration and stewardship of the Heeia Fishpond in Kaneohe, Oahu. This initiative aims to create a sustainable food source for the community. Together, volunteers engaged in a variety of meaningful tasks, including moving rock and coral, cutting/pulling out invasive mangrove, invasive limu removal, weeding, mulching, and trash pickup. §







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